

Full Year Financial Statements and Dividend Announcement

PART 1 - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2, Q3), HALF-YEAR AND FULL YEAR RESULTS

1(a)(i) An income statement (for the group) together with a comparative statement for the corresponding period of the immediately preceding financial year.

CONSOLIDATED INCOME STATEMENT

	GROUP		
	Year to Date Ended		+ / (-) %
	31 December		
2020	2019		
	S\$'000	S\$'000	
Revenue	471,384	461,107	2.2
Cost of sales	(361,760)	(366,285)	(1.2)
Gross profit	109,624	94,822	15.6
Other income	6,052	2,914	107.7
Distribution expenses	(42,400)	(42,302)	0.2
Administrative expenses	(31,001)	(30,128)	2.9
Impairment losses of trade and other receivables (net)	(634)	(832)	(23.8)
Other expenses	(227)	(5,916)	(96.2)
<b>Results from operating activities</b>	<b>41,414</b>	<b>18,558</b>	123.2
Net finance (cost)/ income	(1,174)	(1,007)	16.6
<b>Profit before tax</b>	<b>40,240</b>	<b>17,551</b>	129.3
Tax expense	(7,142)	(5,713)	25.0
<b>Profit for the period</b>	<b>33,098</b>	<b>11,838</b>	179.6
<b>Attributable to:</b>			
Owners of the Company	22,243	6,057	267.2
Non-controlling interests	10,855	5,781	87.8
<b>Profit for the period</b>	<b>33,098</b>	<b>11,838</b>	179.6

1(a)(ii) Notes to the Income Statement

	GROUP	
	Year to Date Ended	
	31 December	
	2020	2019
	S\$'000	S\$'000
<b>Profit before tax is stated after (crediting) / charging:</b>		
Interest income	(1,903)	(2,353)
Dividend income	(3)	(3)
Amortisation of deferred income	(424)	(375)
Loss/(Gain) on disposal of property, plant and equipment	180	(103)
Gain on subsidiary that have been struck off	-	(45)
Net decrease in fair value of financial assets designated at fair value through profit or loss	823	618
(Reversal of allowance)/ Allowance for impairment loss for inventories	(101)	138
Impairment loss on property, plant and equipment	-	199
Depreciation of investment properties	52	48
Depreciation of property, plant and equipment	15,608	14,725
Inventories written off	94	134
Property, plant and equipment written off	30	266
Exchange gain	(8)	(184)
Loss on disposal of asset held for sales	-	5,454
Interest expense	2,256	2,745
<b>Taxation</b>		
Current year tax	6,470	4,132
Over provision of tax in respect of prior years	(733)	(766)
Withholding tax expenses	535	733
Deferred tax expense	706	1,252
Under provision of deferred tax in respect of prior years	164	357
Changes in tax rate	-	5
	<u>7,142</u>	<u>5,713</u>

**CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

	GROUP		
	Year to Date Ended		
	31 December		
	2020	2019	+ / (-)
	S\$'000	S\$'000	%
Profit for the period	33,098	11,838	179.6
<b>Other comprehensive income - Items that are or may be reclassified subsequently to profit or loss:</b>			
Foreign currency translation differences of foreign operations	5,629	(5,083)	(210.7)
Effective portion of changes in fair value of cash flow hedges	(3)	10	(130.0)
Net change in fair value of FVOCI financial assets	(5)	(2)	150.0
Subsidiary that have been struck off	-	(45)	n.m.
	<u>5,621</u>	<u>(5,120)</u>	n.m.
<b>Other comprehensive income for the period, net of tax</b>	<u>5,621</u>	<u>(5,120)</u>	n.m.
<b>Total comprehensive income for the period</b>	<u><b>38,719</b></u>	<u><b>6,718</b></u>	476.3
<b>Attributable to:</b>			
Owners of the Company	26,188	3,700	607.8
Non-controlling interests	12,531	3,018	315.2
<b>Total comprehensive income for the period</b>	<u><b>38,719</b></u>	<u><b>6,718</b></u>	476.3

n.m. - not meaningful

## 1(a)(ii) Brief Review of Financial Performance

In financial year 2020 (FY 2020), the Group achieved a total revenue of S\$ 471.38 million, an increase of 2.23% or S\$ 10.28 million as compared to the financial year 2019 (FY 2019). The increase was mainly attributed to higher revenue achieved by Singapore Consumer Business, which observed higher demand for its products such as rice and tofu during the year. Additionally, growth in China sector of the Packaging Business (Tat Seng Group) also contributed to the higher revenue in FY 2020. This is driven by higher sales volume of 4.8% as compared to FY 2019 and partially attributed to strengthening of Renminbi ("RMB") . This is offset by weaker performance for the Malaysia Consumer Business which is affected by the Movement Control Order implemented during the year.

Gross profit for FY 2020 was S\$109.62 million, an increase of 15.61% or S\$ 14.80 million from FY 2019. Gross profit margin was 23.26%, which is higher than FY 2019 by 2.69%. The increase in Gross Profit is mainly attributed to the increase in revenue for the Group coupled with reduction of raw material cost for Packaging Business (Tat Seng Group) and a combination of good price and cost management by the Singapore Consumer Business.

Other income of S\$6.05 million in FY 2020 was higher than S\$2.91 million in FY 2019, an increase of 107.69% or S\$ 3.14 million. This is mainly due to receipt of a one-off grant from the government in FY 2020 to provide financial support to businesses as a result of COVID-19.

Distribution expenses remained relatively consistent with FY 2019 at S\$ 42.40 million as compared to S\$ 42.30 million. Higher distribution expense incurred by Singapore Consumer Business and Packaging Business is offset by the lower expense incurred by Malaysia Consumer Business. This is in line with the sales trend for the group.

Administrative expenses was S\$ 31.00 million, an increase of 2.9% or S\$ 0.87 million from FY 2019. Higher administrative expense is mainly due to higher provision of incentive bonus of Senior Management for Packaging Business as a result of higher profit before tax achieved in FY 2020 as compared to FY 2019.

Impairment losses of trade and other receivables decreased by 23.80% or S\$ 0.20 million from S\$ 0.83 million to S\$ 0.63 million in FY 2020. This is mainly due to writeback of expected credit loss for Packaging Business in FY 2020.

Other operating expenses decreased by 96.16% or S\$5.69 million from S\$ 5.92 million in FY 2019 to S\$ 0.23 million in FY 2020. This is mainly due to loss incurred on disposal of asset held for sales in FY 2019.

The results from operating activities were S\$41.41 million in FY 2020 as compared to S\$ 18.56 million in FY 2019, an increase of 123.11% or S\$ 22.85 million.

Net finance cost were S\$ 1.17 million in FY 2020 as compared to net finance cost of S\$ 1.01 million in FY 2019 mainly due to a higher net fair value loss through profit or loss arising from a quoted investment held by the group in FY 2020 as compared to FY 2019.

Profit before tax was S\$ 40.24 million in FY 2020 as compared to S\$ 17.55 million in FY 2019, an increase of 129.29% or S\$ 22.69 million. Excluding foreign exchange gain of S\$ 0.01 million in FY 2020 and S\$ 0.18 million in FY 2019, the profit before tax would be S\$ 40.23 million in FY 2020 and S\$ 17.37 million in FY 2019.

The Group's net profit after tax for FY 2020 was S\$ 33.10 million as compared to S\$ 11.84 million reported for FY 2019. The net profit attributable to shareholders was S\$ 22.24 million for FY 2020 as compared to S\$ 6.06 million reported for FY 2019.

**1(b)(i) CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

	Note	GROUP		COMPANY	
		31/12/2020 S\$'000	31/12/2019 S\$'000	31/12/2020 S\$'000	31/12/2019 S\$'000
<b>Non-current assets</b>					
Property, plant and equipment	1	162,230	163,420	49,846	51,030
Investment properties		11,525	11,172	-	-
Subsidiaries		-	-	40,001	40,001
Other financial assets		60	64	60	64
Intangible assets		1,106	1,062	-	-
Deferred tax assets		3,339	3,726	-	-
Trade and other receivables		145	534	-	-
		<u>178,405</u>	<u>179,978</u>	<u>89,907</u>	<u>91,095</u>
<b>Current assets</b>					
Other financial assets	2	1,055	1,878	1,055	1,878
Inventories	3	52,697	45,406	-	-
Trade and other receivables	4	132,587	129,321	35,088	41,897
Current tax assets		197	450	-	-
Cash and cash equivalents	5	163,987	131,228	79,075	68,189
		<u>350,523</u>	<u>308,283</u>	<u>115,218</u>	<u>111,964</u>
<b>Total assets</b>		<u>528,928</u>	<u>488,261</u>	<u>205,125</u>	<u>203,059</u>
<b>Equity attributable to equity holders of the Company</b>					
Share capital		180,100	180,100	180,100	180,100
Reserves		109,683	84,879	(2,056)	(4,648)
		<u>289,783</u>	<u>264,979</u>	<u>178,044</u>	<u>175,452</u>
<b>Non-controlling interests</b>		<u>74,301</u>	<u>62,903</u>	-	-
<b>Total equity</b>		<u>364,084</u>	<u>327,882</u>	<u>178,044</u>	<u>175,452</u>
<b>Non-current liabilities</b>					
Loans and borrowings	6	10,244	14,572	-	-
Lease liabilities	7	17,045	17,367	13,623	13,951
Deferred income		2,530	2,808	318	374
Deferred tax liabilities		4,641	4,183	-	-
		<u>34,460</u>	<u>38,930</u>	<u>13,941</u>	<u>14,325</u>
<b>Current liabilities</b>					
Trade and other payables	8	73,243	74,654	12,756	12,911
Loans and borrowings	6	51,838	42,905	-	-
Lease liabilities	7	2,688	2,674	328	315
Deferred income		505	380	56	56
Current tax liabilities		2,110	836	-	-
		<u>130,384</u>	<u>121,449</u>	<u>13,140</u>	<u>13,282</u>
<b>Total liabilities</b>		<u>164,844</u>	<u>160,379</u>	<u>27,081</u>	<u>27,607</u>
<b>Total equity and liabilities</b>		<u>528,928</u>	<u>488,261</u>	<u>205,125</u>	<u>203,059</u>

**Note:**

- Property, plant and equipment decreased by S\$ 1.19 million for the Group in 2020 mainly due to depreciation of fixed asset during the year, which is partially offset by addition of plant and machinery, vehicle and installation in progress during the year.
- Other financial assets decreased by S\$ 0.83 million for both the Group and the Company mainly due to decrease in fair value of the financial assets designated at fair value through profit or loss.
- At the Group level, inventories increased by S\$ 7.29 million, mainly due to higher stock holding by Consumer Business to avoid disruption to the supply chain as a result of COVID 19. Additionally, the Packaging Business also held a higher stock holding in anticipation of higher business activities and increase in raw material costs.
- Trade and other receivables increased by S\$ 3.01 million, mainly from the Packaging Business due to strengthening of Renminbi ("RMB") against Singapore Dollars ("SGD") and partially attributed to higher trade receivables as compared to 31 December 2019. This is in line with the higher revenue achieved by the Packaging Business.
- Refer to the consolidated statement of cash flows on Page 6 for details of movements in cash and cash equivalents.
- Total loans and borrowings increased by S\$4.61 million mainly due to increase in bill payables for the Packaging Business to meet the higher working capital requirement.
- Lease liabilities decreased by S\$ 0.31 million mainly due to lease repayment during the year.
- The decrease of S\$1.41 million in trade and other payables was mainly due to lower purchase, accrual of staff bonus and commission for Malaysia Consumer Business as a result of lower sales arising from Movement Control Order. This is partially offset by higher purchase and accrual of bonus by the Singapore Consumer Business.

**1(b)(ii) Aggregate amount of Group's borrowings and debt securities**

	As at	
	31/12/2020	31/12/2019
	S\$'000	S\$'000
Amount repayable in one year or less, or on demand		
- secured	44,181	34,927
- unsecured	7,657	7,978
	<u>51,838</u>	<u>42,905</u>
Amount repayable after one year		
- secured	10,244	14,572
- unsecured	-	-
	<u>10,244</u>	<u>14,572</u>
Total	<u>62,082</u>	<u>57,477</u>

**Details of any collateral :**

The total secured borrowings of S\$54.43 million as at 31 December 2020 include:

Bank loans and bill payables of S\$54.43 million, secured on leasehold land, certain leasehold buildings and certain plant and machinery held by the Packaging Business with net book value of approximately S\$44.42 million (31/12/2019: S\$49.08 million) and cash and bank balances of S\$11.67 million (31/12/2019: S\$9.24 million).

1(c) A cash flow statement (for the Group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

**CONSOLIDATED STATEMENT OF CASH FLOWS**

	Note	GROUP	
		Year Ended 31 December	
		2020	2019
		S\$'000	S\$'000
<b>Cash flows from operating activities</b>			
Profit for the period		33,098	11,838
Adjustments for:			
Amortisation of deferred income		(424)	(375)
Amortisation of intangible assets		3	3
Depreciation of investment properties		52	48
Depreciation of property, plant and equipment		15,608	14,725
Loss/(Gain) on disposal of property plant and equipment		180	(103)
Net finance expense		351	389
Net decrease in fair value of financial assets designated at fair value through profit or loss		823	618
(Reversal of allowance)/allowance and write off of inventories		(7)	273
Property, plant and equipment written off		30	266
Impairment loss on property, plant and equipment		-	199
Intangible asset written off		6	-
Tax expense		7,142	5,713
Gain on subsidiary that has been struck off		-	(45)
Unrealised exchange (gain)/loss		(1,729)	599
Loss on disposal of asset held for sales		-	5,454
		<b>55,133</b>	<b>39,602</b>
Changes in:			
- Inventories	1	(6,261)	3,786
- Trade and other receivables	2	2,376	26,543
- Trade and other payables	3	(4,889)	(18,983)
<b>Cash generated from operations</b>		<b>46,359</b>	<b>50,948</b>
Tax paid		(4,770)	(4,459)
<b>Net cash generated from operating activities</b>		<b>41,589</b>	<b>46,489</b>
<b>Cash flows from investing activities</b>			
Proceeds from disposal of asset held for sales		-	5,379
Interest received		1,412	1,957
Proceeds from disposal of property, plant and equipment		268	582
Purchase of property, plant and equipment		(7,670)	(13,614)
Expenditure capitalised in investment properties		(16)	(150)
<b>Net cash used in investing activities</b>		<b>(6,006)</b>	<b>(5,846)</b>
<b>Cash flows from financing activities</b>			
(Increase)/decrease in pledged deposits		(1,927)	1,488
Interest paid		(2,256)	(2,733)
Payment of finance lease liabilities		(2,628)	(2,636)
Dividend paid		(2,517)	(7,234)
Proceeds from borrowings	4	114,737	108,529
Repayment of borrowings	4	(113,092)	(136,368)
Capital reduction		-	(20,000)
<b>Net cash (used in)/generated from financing activities</b>		<b>(7,683)</b>	<b>(58,954)</b>
<b>Net (decrease)/increase in cash and cash equivalents</b>		<b>27,900</b>	<b>(18,311)</b>
Cash and cash equivalents at beginning of the period		121,990	141,399
Effect of exchange rate fluctuations on cash held		2,431	(1,098)
<b>Cash and cash equivalents at end of the period</b>	5	<b>152,321</b>	<b>121,990</b>
Comprising:			
Cash at bank and in hand		78,387	56,531
Fixed deposits with banks		85,600	74,697
		163,987	131,228
Deposits pledged		(11,666)	(9,238)
		<b>152,321</b>	<b>121,990</b>

Note:

- 1 Please refer to note 3 in consolidated statement of financial position.
- 2 Please refer to note 4 in consolidated statement of financial position.
- 3 Please refer to note 8 in consolidated statement of financial position.
- 4 Please refer to note 6 in consolidated statement of financial position.
- 5 Cash and cash equivalents excluding bank balances pledged as security increased by S\$ 32.10 million. This was primarily due to net cash generated from operating activities amounting to S\$ 41.59 million that arose mainly from improved operating results. This is partially offset by net cash used in investing activities amounting to S\$ 6.01 million, which mainly attributable to capital expenditure and net cash used in financing activities amounting to S\$ 7.68 million, which mainly due to repayment of borrowings and leases as well as dividend paid.

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

Group	Issued Capital	Treasury Shares	Share Capital	Other Reserves	Fair Value Reserve	Hedging Reserve	Translation Reserve	Retained Earnings	Total	Non-Controlling Interests	Total Equity
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<b>At 1 January 2020</b>	<b>184,327</b>	<b>(4,227)</b>	<b>180,100</b>	<b>11,864</b>	<b>44</b>	<b>-</b>	<b>(5,506)</b>	<b>78,477</b>	<b>264,979</b>	<b>62,904</b>	<b>327,883</b>
<b>Total comprehensive income for the period</b>											
Profit for the period	-	-	-	-	-	-	-	22,243	22,243	10,855	33,098
<b>Other comprehensive income</b>											
Foreign currency translation differences of foreign operations	-	-	-	-	-	-	3,951	-	3,951	1,678	5,629
Net change in fair value - equity investments at FVOCI	-	-	-	-	(5)	-	-	-	(5)	-	(5)
Effective portion of changes in fair value of cash flow hedges	-	-	-	-	-	(1)	-	-	(1)	(2)	(3)
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5)</b>	<b>(1)</b>	<b>3,951</b>	<b>-</b>	<b>3,945</b>	<b>1,676</b>	<b>5,621</b>
<b>Total comprehensive income for the period</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5)</b>	<b>(1)</b>	<b>3,951</b>	<b>22,243</b>	<b>26,188</b>	<b>12,531</b>	<b>38,719</b>
<b>Transactions with owners, recognised directly in equity</b>											
<b>Distributions to owners</b>											
Dividends paid	-	-	-	-	-	-	-	(1,384)	(1,384)	(1,133)	(2,517)
<b>Total distributions to owners</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,384)</b>	<b>(1,384)</b>	<b>(1,133)</b>	<b>(2,517)</b>
<b>Transfer between reserves</b>											
Transfer to reserve fund	-	-	-	670	-	-	-	(670)	-	-	-
<b>Total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>670</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,054)</b>	<b>(1,384)</b>	<b>(1,133)</b>	<b>(2,517)</b>
<b>At 31 December 2020</b>	<b>184,327</b>	<b>(4,227)</b>	<b>180,100</b>	<b>12,534</b>	<b>39</b>	<b>(1)</b>	<b>(1,555)</b>	<b>98,666</b>	<b>289,783</b>	<b>74,302</b>	<b>364,085</b>
<b>At 1 January 2019</b>	<b>204,327</b>	<b>(4,227)</b>	<b>200,100</b>	<b>11,543</b>	<b>46</b>	<b>(7)</b>	<b>(3,189)</b>	<b>78,973</b>	<b>287,466</b>	<b>61,954</b>	<b>349,420</b>
<b>Impact of adoption of SFRS(I) 16</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(653)</b>	<b>(653)</b>	<b>(368)</b>	<b>(1,021)</b>
<b>At 1 January 2019, as restated</b>	<b>204,327</b>	<b>(4,227)</b>	<b>200,100</b>	<b>11,543</b>	<b>46</b>	<b>(7)</b>	<b>(3,189)</b>	<b>78,320</b>	<b>286,813</b>	<b>61,586</b>	<b>348,399</b>
<b>Total comprehensive income for the period</b>											
Profit for the period	-	-	-	-	-	-	-	6,057	6,057	5,781	11,838
<b>Other comprehensive income</b>											
Foreign currency translation differences of foreign operations	-	-	-	-	-	-	(2,317)	-	(2,317)	(2,766)	(5,083)
Effective portion of changes in fair value of cash flow hedges	-	-	-	-	-	7	-	-	7	3	10
Net change in fair value - equity investments at FVOCI	-	-	-	-	(2)	-	-	-	(2)	-	(2)
Subsidiary that have been struck off	-	-	-	(45)	-	-	-	-	(45)	-	(45)
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(45)</b>	<b>(2)</b>	<b>7</b>	<b>(2,317)</b>	<b>-</b>	<b>(2,357)</b>	<b>(2,763)</b>	<b>(5,120)</b>
<b>Total comprehensive income for the period</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(45)</b>	<b>(2)</b>	<b>7</b>	<b>(2,317)</b>	<b>6,057</b>	<b>3,700</b>	<b>3,018</b>	<b>6,718</b>
<b>Transactions with owners, recognised directly in equity</b>											
<b>Distributions to owners</b>											
Dividends paid	-	-	-	-	-	-	-	(5,534)	(5,534)	(1,700)	(7,234)
Share options cancelled	-	-	-	(491)	-	-	-	491	-	-	-
Capital reduction	(20,000)	-	(20,000)	-	-	-	-	-	(20,000)	-	(20,000)
<b>Total distributions to owners</b>	<b>(20,000)</b>	<b>-</b>	<b>(20,000)</b>	<b>(491)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5,043)</b>	<b>(25,534)</b>	<b>(1,700)</b>	<b>(27,234)</b>
<b>Transfer between reserves</b>											
Transfer to reserve fund	-	-	-	857	-	-	-	(857)	-	-	-
<b>Total transactions with owners</b>	<b>(20,000)</b>	<b>-</b>	<b>(20,000)</b>	<b>366</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5,900)</b>	<b>(25,534)</b>	<b>(1,700)</b>	<b>(27,234)</b>
<b>At 31 December 2019</b>	<b>184,327</b>	<b>(4,227)</b>	<b>180,100</b>	<b>11,864</b>	<b>44</b>	<b>-</b>	<b>(5,506)</b>	<b>78,477</b>	<b>264,979</b>	<b>62,904</b>	<b>327,883</b>

Company	Issued Capital	Treasury Shares	Share Capital	Other Reserves	Fair Value Reserve	Accumulated Losses	Total Equity
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<b>At 1 January 2020</b>	<b>184,327</b>	<b>(4,227)</b>	<b>180,100</b>	<b>-</b>	<b>44</b>	<b>(4,692)</b>	<b>175,452</b>
<b>Total comprehensive income for the period</b>							
Profit for the period	-	-	-	-	-	3,981	3,981
<b>Other comprehensive income</b>							
Net change in fair value - equity investments at FVOCI	-	-	-	-	(5)	-	(5)
<b>Total comprehensive income for the period</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5)</b>	<b>3,981</b>	<b>3,976</b>
<b>Transactions with owners, recognised directly in equity</b>							
<b>Distributions to owners</b>							
Dividends paid	-	-	-	-	-	(1,384)	(1,384)
<b>Total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,384)</b>	<b>(1,384)</b>
<b>At 31 December 2020</b>	<b>184,327</b>	<b>(4,227)</b>	<b>180,100</b>	<b>-</b>	<b>39</b>	<b>(2,095)</b>	<b>178,044</b>
<b>At 1 January 2019</b>	<b>204,327</b>	<b>(4,227)</b>	<b>200,100</b>	<b>491</b>	<b>45</b>	<b>(1,899)</b>	<b>198,737</b>
<b>Total comprehensive income for the period</b>							
Profit for the period	-	-	-	-	-	2,250	2,250
<b>Other comprehensive income</b>							
Net change in fair value - equity investments at FVOCI	-	-	-	-	(1)	-	(1)
<b>Total comprehensive income for the period</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1)</b>	<b>2,250</b>	<b>2,249</b>
<b>Transactions with owners, recognised directly in equity</b>							
<b>Distributions to owners</b>							
Dividends paid	-	-	-	-	-	(5,534)	(5,534)
Share options cancelled	-	-	-	(491)	-	491	-
Capital reduction	(20,000)	-	(20,000)	-	-	-	(20,000)
<b>Total transactions with owners</b>	<b>(20,000)</b>	<b>-</b>	<b>(20,000)</b>	<b>(491)</b>	<b>-</b>	<b>(5,043)</b>	<b>(25,534)</b>
<b>At 31 December 2019</b>	<b>184,327</b>	<b>(4,227)</b>	<b>180,100</b>	<b>-</b>	<b>44</b>	<b>(4,692)</b>	<b>175,452</b>

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision, consolidation, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

Since the end of 31 December 2019, there has been no change in the Company's share capital arising from rights issue, bonus issue, subdivision, consolidation, shares buy-back, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose.

(i) <b>Share Capital</b> Group and Company	2020		2019	
	No. of shares		No. of shares	
In issue at 1 January and 31 December	570,996,746		570,996,746	
(ii) <b>Treasury shares</b> Group and Company	2020		2019	
	No. of shares		No. of shares	
Balance as at the end of the period	17,581,000		17,581,000	

(iii) There were no subsidiary holdings as at 31 December 2020 and 31 December 2019.

The total number of issued shares excluding treasury shares as at the end of the current financial period was 553,415,746 (31 December 2019: 553,415,746).



1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	As at	
	31/12/2020	31/12/2019
Total number of issued shares	<u>553,415,746</u>	<u>553,415,746</u>

1(d)(iv) A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

There were no sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period.

1(d)(v) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

Not applicable. There were no subsidiary holdings during and at the end of the current financial period reported on.

2 Whether the figures have been audited, or reviewed and in accordance with which auditing standard or practice.

The figures have not been audited nor reviewed.

3 Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter).

Not applicable.

3A Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:

(a) Updates on the efforts taken to resolve each outstanding audit issue

Not applicable.

(b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed

Not applicable.

4 Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

The Group has applied the same accounting policies and methods of computation in the financial statements for the current reporting period as that of the audited financial statements for the year ended 31 December 2019

5 If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

Please refer to item 4 above.

**6 Earning per ordinary share of the group for the current period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.**

	GROUP	
	Year to Date Ended	
	31/12/2020	31/12/2019
	cents	cents
Earnings per ordinary share of the group for the financial period based on net profit attributable to shareholders:		
Basic earnings per share	4.02	1.09
Diluted earnings per share	4.02	1.09

**7 Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the (a) current period reported on and (b) immediately preceding financial year.**

	GROUP		COMPANY	
	31/12/2020	31/12/2019	31/12/2020	31/12/2019
	cents	cents	cents	cents
Net asset value per ordinary share based on issued share capital at the end of the period reported on	52.36	47.88	32.17	31.70

**8 A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss any significant factors that affected the turnover, costs and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors. It must also discuss any material factors that affected the cashflow, working capital, assets or liabilities of the group during the current financial period reported on.**

**Comparatives on Performance by Business Segments**

	Turnover		PBIT*	
	For the year		For the year	
	31/12/2020	31/12/2019	31/12/2020	31/12/2019
	S\$'000	S\$'000	S\$'000	S\$'000
<b>By Business Segments</b>				
<b>Consumer Essentials</b>				
Consumer Business	168,067	172,094	12,798	9,360
<b>Strategic Investments</b>				
Packaging	302,997	288,564	30,981	20,498
Others	320	449	(930)	(6,427)
	<u>471,384</u>	<u>461,107</u>	<u>42,849</u>	<u>23,431</u>
<b>Unallocated amounts:</b>				
- Other corporate expenses, net of income			(1,435)	(4,873)
			<u>41,414</u>	<u>18,558</u>
<b>By Geographical Locations</b>				
Singapore	151,353	146,121	9,183	(1,314)
Malaysia	62,594	72,765	4,100	5,861
China	257,117	241,772	28,331	14,121
Japan	320	449	(200)	(110)
	<u>471,384</u>	<u>461,107</u>	<u>41,414</u>	<u>18,558</u>

\* Profits before net finance costs, share of results of associates and tax expense

**Consumer Business**

Revenue decreased by S\$ 4.03 million or 2.34% in FY 2020, from S\$ 172.09 million in FY 2019 to S\$ 168.07 million in FY 2020. The drop is mainly attributed to lower revenue from Malaysia Consumer Business which is affected by the Movement Control Order as a result of COVID 19. It is partially offset by the growth experienced by Singapore Consumer Business, which observed a higher demand for its products such as rice and tofu.

The Consumer Business recorded a Profit before Interest and Tax of S\$ 12.80 million in FY 2020 as compared to S\$ 9.36 million in FY 2019. Excluding foreign currency impact, the PBIT in FY 2020 is S\$ 11.90 million as compared to S\$ 9.26 million in FY 2019.

**Packaging Business**

The Group registered revenue of S\$ 303.0 million in FY2020, representing an increase of 5.0% or S\$14.4 million as compared to S \$ 288.56 million in FY 2019.

Total revenue achieved by the Singapore entities in FY2020 slipped by 1.9% or S\$ 0.9 million from S\$ 46.8 million in FY 2019 mainly due to reduction of sales of lower margin trading products as compared to FY2019. However, the total sales volume (sqm) of Singapore's operations increased by 2.2% as compared to FY2019.

Total revenue of China's operations increased by 6.3% or S\$ 15.4 million in the Group's reporting currency in FY 2020 mainly driven by higher sales volume (sqm) of 4.8% as compared to FY2019, and partially attributable to strengthening of Renminbi ("RMB") against Singapore Dollars ("SGD ") as compared to FY 2019.

The Packaging Business recorded a Profit before Interest and Tax of S\$30.98 million in FY 2020 as compared to S\$20.50 million in FY 2019.

**9 Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

Not applicable.

**10 A commentary at the date of the announcement of the competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.**

Consumer Business registered a drop of 2.3% in revenue against last year. The drop mainly arises from the Malaysia sector while Singapore units registered a growth of 6.3 % for the year. Main growth arose from rice, oil and tofu division. Moving on to FY 2021, Consumer Business foresee challenges due to increase in the cost of raw materials and containers shortage affecting ports in Asia.

Average pricing of rice from Vietnam is increasing at approximately 20% due to strong domestic and overseas demand amid tightening domestic supply. At the moment, supply and pricing of rice from Thailand is holding well. Oil pricing is on an upward trend and margins will be affected as consumer price increase always lagged behind raw materials price increase.

Consumer sentiments remained weak and another round of lockdown in Malaysia will impact our Consumer Business in FY 2021.

The ongoing COVID-19 pandemic is expected to continue to weigh down on the global economy and business environment. In addition, the increase in raw material prices may also impact the Packaging Business results .

The Packaging Business remains vigilant over the credit exposure and maintain a healthy financial position. The segment has been proactive in controlling costs and conserving cash to mitigate against potential adverse impact from the crisis posed by COVID-19.

The Management will also continue to enhance the Group's business performance by executing the improvement strategies in terms of enhancing operational efficiency and boosting productivity.

**11 Dividend**

**(a) Current Financial Period Reported On**

Any dividend recommended for the current financial year reported on

Yes

Name of Dividend	Final
Dividend Type	Cash; Tax exempt (1-tier) dividend
Dividend Amount Per Share	S\$0.0050 per ordinary share
Tax Rate	Exempt (1-tier)
Date Paid	To be approved by shareholders at the forthcoming AGM

**(b) Corresponding Period of the Immediately Preceding Financial Year**

Any dividend recommended for the current financial year reported on

Yes

Name of Dividend	Final
Dividend Type	Cash; Tax exempt (1-tier) dividend
Dividend Amount Per Share	S\$0.0025 per ordinary share
Tax Rate	Exempt (1-tier)
Date Paid	30 July 2020

(c) Date payable

To be announced later

(d) Books closure and record dates

To be announced later

**12 If no dividend has been declared/recommended, a statement to that effect.**

Not applicable

**13 If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.**

The Company has not obtained a general mandate from shareholders pursuant to Rule 920 of the Listing Manual.

**14 Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.**

2020	Consumer Essentials Consumer Business S\$'000	Strategic Investments Packaging S\$'000	Others S\$'000	Total S\$'000
<b>Revenue and expenses</b>				
Total revenue	168,067	302,997	320	471,384
Results from operating activities	12,798	30,981	(930)	42,849
Unallocated amounts - Other corporate expenses				(1,435)
Net finance income				(1,174)
Profit before tax				40,240
Tax expense				(7,142)
Profit for the year				33,098

2019	Consumer Essentials Consumer Business S\$'000	Strategic Investments Packaging S\$'000	Others S\$'000	Total S\$'000
<b>Revenue and expenses</b>				
Total revenue	172,094	288,564	449	461,107
Results from operating activities	9,360	20,498	(6,427)	23,431
Unallocated amounts - Other corporate expenses				(4,873)
Net finance costs				(1,007)
Loss before tax				17,551
Tax expense				(5,713)
Loss for the year				11,838

**15 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.**

This has been addressed in section 8.

**16 A breakdown of sales**

	GROUP		
	Year to Date Ended		
	31/12/2020	31/12/2019	+ / (-)
	S\$'000	S\$'000	%
Sales reported for first half year	215,827	226,988	(4.9)
Operating profit after tax before deducting non-controlling interests reported for first half year	13,489	5,767	133.9
Sales reported for second half year	255,557	234,119	9.2
Operating profit after tax before deducting non-controlling interests reported for second half year	19,609	6,071	223.0

**17 A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.**

	<b>Latest Full Year</b>	<b>Previous Full Year</b>
	S\$'000	S\$'000
Final cash dividend	2,767*	1,384

\* to be approved by shareholders at the forthcoming AGM

**18 Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704 (13).**

Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Tang Chi Ming	48	Brother of Executive Director, Dr. Tang Cheuk Chee	Mr Tang Chi Ming is fully in charge of the entire business of Fortune Food Manufacturing Pte Ltd.  Mr. Tang's responsibilities include new product development and implement export business strategy for Fortune Food Manufacturing, monitor Fortune Food Manufacturing's daily operations to optimize the productivity and streamline manufacturing processes.	NA

**19 Confirmation of Undertakings from Directors and Executive Officers pursuant to Rule 720(1) of the Listing Manual**

The Company has procured undertakings in the format set out in Appendix 7.7 from all its directors and executive officers under Rule 720(1) of the Listing Manual.

**BY ORDER OF THE BOARD**

Chew Kok Liang/ Siau Kuei Lian  
Joint Company Secretaries  
25 February 2021